**Human Resources and Organization Development (MS)**

**Master of Science in Human Resources and Organization Development**
Unit: College of Education and Human Development (GE) (http://louisville.edu/education/)
Department: Educational Leadership, Evaluation, and Organizational Development (http://louisville.edu/education/departments/eleod/)
Program Website (http://louisville.edu/education/degrees/ms-hrod/)
Academic Plan Code(s): See Degree Requirements, with Concentrations tab.

**Program Description**
This program can be completed in a traditional classroom format or entirely online (http://louisville.edu/online/programs/masters/master-of-science-in-human-resources-and-organization-development/).

This program educates professionals who lead workplace performance, development, and learning through discovery and critical inquiry. Students and graduates work in corporations, government agencies, health-care organizations, the military, non-profit organizations, education institutions, and community-based groups.

The program has three degree options, a standard degree variation and two concentrations which further emphasize specific aspects of this field:

- **Master of Science in Human Resources and Organizational Development (MS HROD)***, which can be completed in a traditional format or entirely online.
- **MS HROD**, concentration in Health Professions Education—Education, learning, leadership, and organization change for health-care settings.
- **MS HROD**, concentration in Career and Technical Education—Performance development and learning in career and technical education through discovery and critical inquiry.

*Two previously offered concentrations in Workplace Learning and Performance (WLP) and Human Resource Leadership (HRL) were combined into the standard (no concentration) degree program, effective spring 2019. No new applications will be accepted for those concentrations.

**Admission Requirements**
The HROD Admissions Committee requires the following materials to make a decision about admission:

- **Graduate School Application**: Complete the online application to the Graduate School (http://graduate.louisville.edu/apply/).
- **Official transcripts of all undergraduate and graduate work**. Unconditional admission requires a minimum cumulative grade point average (GPA) of 2.5 for all coursework taken. Applicants who have attended a college or university outside of the United States are also required to submit an evaluation of their transcript through either WES (World Education Services) (http://wes.org/) or ECE (Educational Credential Evaluators) (http://ece.org/). Please note that transcript evaluations can sometimes take several weeks.

Please have transcripts sent to:
Graduate School
University of Louisville
Louisville, KY 40292

If transcripts are sent electronically, please have them sent to the following e-mail: gradadm@louisville.edu

- **Test of English as a Foreign Language (TOEFL)**: For international students from countries where English is not the native language. Students holding a baccalaureate or advanced degree from an accredited institution in the U.S. are exempt from this requirement.
- **Two letters of recommendation.** If you have studied at a college or university in the last five years, the admissions committee prefers to see at least one letter from a faculty member. Other references can include work supervisors. Personal references (e.g. family, friends) are not accepted.
- **Goal Statement Sheet [PDF]**. The Admissions Committee evaluates applications based on how an applicant’s goals, professional experiences, and commitment to education are an appropriate fit with this program.
- **Current Resume**

Admission is competitive. Meeting the GPA minimum does not guarantee that prospective students will be accepted into the program.

**Program Information**
The program requires eleven courses, either 33 credit hours (portfolio/fieldwork) or 36 credit hours (thesis option—not available in all academic plans).

The curriculum in all four concentrations is centered around five program goals:

- Investigate Gap
- Produce Interventions
- Implement and Lead Change
- Evaluate Outcomes
- Integrate Foundational Knowledge and Skills

**MS in Human Resources and Organizational Development**
Academic Plan Code(s): HRODMS, HRODMS_O

**Program Purpose**: To prepare professionals who lead people, performance, development, and learning through discovery and critical inquiry.

<table>
<thead>
<tr>
<th>Code</th>
<th>Title</th>
<th>Hours</th>
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</thead>
<tbody>
<tr>
<td>LEAD 605</td>
<td>Leadership in HROD</td>
<td>18</td>
</tr>
<tr>
<td>LEAD 611</td>
<td>Strategic Human Resources</td>
<td></td>
</tr>
<tr>
<td>LEAD 617</td>
<td>Evidence Based Research in HROD</td>
<td></td>
</tr>
<tr>
<td>LEAD 661</td>
<td>Adult &amp; Organizational Learning</td>
<td></td>
</tr>
<tr>
<td>LEAD 662</td>
<td>Organizational Analysis</td>
<td></td>
</tr>
<tr>
<td>LEAD 616</td>
<td>HROD Integrative Capstone</td>
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</table>

**Electives**
Choose 15 hours from the following:

<table>
<thead>
<tr>
<th>Code</th>
<th>Title</th>
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<tbody>
<tr>
<td>LEAD 578</td>
<td>Workplace and Information Ethics</td>
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</table>
LEAD 614  Program and Organization Evaluation
LEAD 612  Talent Acquisition and Management
LEAD 624  Global Human Resources Development
LEAD 631  Performance Management and Rewards
LEAD 660  Diversity and Inclusion
LEAD 663  Methods of Facilitation
LEAD 664  Organizational Change and Consulting
LEAD 671  Performance Improvement
LEAD 672  Instructional Design and Development
LEAD 674  Advanced Leadership Theory
LEAD 696  Independent Study: HRE or IT

Minimum Total Hours  33

Midpoint Assessment: Successful progress on Hallmark Assessment Rubrics, as determined by faculty advisor
Exit Assessment: Competency Self-Assessment/Reflection, program portfolio, and integration of research, theory, and practice or thesis

Degree Assessment:
• A minimum of 33 credit hours with an overall GPA of 3.0; no more than two grades of C (six [6] credit hours)
• Satisfactory completion of program portfolio

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MS in HROD, concentration in Health Professions Education

Academic Plan Code(s): HRODMS_HPE

Program Purpose: To prepare professionals who lead performance, development, and learning in the health professions through discovery and critical inquiry. Students may also apply for the health professions education certificate after completion of the twelve (12) credit hour concentration in health professions education.

<table>
<thead>
<tr>
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<th>Title</th>
<th>Hours</th>
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</thead>
<tbody>
<tr>
<td>LEAD 617</td>
<td>Evidence Based Research in HROD</td>
<td>1</td>
</tr>
<tr>
<td>LEAD 605</td>
<td>Leadership in HROD</td>
<td>1</td>
</tr>
<tr>
<td>LEAD 614</td>
<td>Program and Organization Evaluation</td>
<td>1</td>
</tr>
<tr>
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<td>1</td>
</tr>
<tr>
<td>LEAD 662</td>
<td>Organizational Analysis</td>
<td>1</td>
</tr>
<tr>
<td>LEAD 616</td>
<td>HROD Integrative Capstone or LEAD 699 Thesis or Professional Paper</td>
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</tr>
</tbody>
</table>

Concentration Core  12

LEAD 665  Foundations of Health Professions Education  3
LEAD 675  Teaching and Learning in Health Professions Education  3
LEAD 676  Instructional Strategies in Health Professions Education  3
LEAD 685  Evidence-based Practice in HPE  3

Elective  3

Choose one 3 credit hour course:
LEAD 664  Organizational Change and Consulting

Minimum Total Hours  45-48

Students are required to take 33 credit hours minimum. In the case that a concentration course does not meet enrollment requirements, students will work with their advisor to find a suitable alternative.

1 Total core hours vary based on thesis/non-thesis options. Thesis option students complete six (6) credit hours of LEAD 699; non-thesis students complete three (3) credit hours of LEAD 616.
2 Must enroll in a section taught at the Health Sciences Center (HSC) campus.

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MS in HROD, concentration in Career and Technical Education

Academic Plan Code(s): HRODMS_CTE

Program Purpose: To prepare professionals who lead performance, development, and learning in career and technical education through discovery and critical inquiry.

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<tbody>
<tr>
<td>LEAD 617</td>
<td>Evidence Based Research in HROD</td>
<td>1</td>
</tr>
<tr>
<td>LEAD 605</td>
<td>Leadership in HROD</td>
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</tr>
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<td>LEAD 616</td>
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Concentration Core  12-15

LEAD 510  Teaching Career and Technical Education (New Teacher Institute/NTI students only)  3
LEAD 663  Methods of Facilitation
LEAD 672  Instructional Design and Development
LEAD 641  Graduate Seminar: Leadership, Foundations and Human Resource Education
ECPY 507  Learning Theory and Human Growth and Development
or ECPY 607 Learning Theory and Human Growth and Development or EDSP 540 Introduction to Exceptional Children
or EDSP 545 Exceptional Children in the Regular Classroom

Elective  0-3

Non-NTI students choose 3 credit hours from the following:
LEAD 607  Principles of Educational Leadership
LEAD 673  e-Learning Design and Development
<table>
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<tr>
<td>LEAD 686</td>
<td>The Two-Year College</td>
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<tr>
<td>LEAD 684</td>
<td>Educational Resource Management in Postsecondary Education</td>
</tr>
</tbody>
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**Minimum Total Hours**: 36-39

1. Total core hours vary based on thesis/non-thesis options. Thesis option students complete six (6) credit hours of LEAD 699; non-thesis students complete three (3) credit hours of LEAD 616.

2. NTI students only; LEAD 510 must be taken in the first year of the program.

**Midpoint Assessment**: Successful progress on Hallmark Assessment Rubrics, as determined by faculty advisor.

**Exit Assessment**: Competency Self-Assessment/Reflection, program portfolio, and integration of research, theory, and practice or thesis.

**Degree Assessment**:
- A minimum of 33 credit hours with an overall GPA of 3.0; no more than two grades of C (six [6] credit hours)
- Satisfactory completion of program portfolio